

Brief Report on Consolidated Closing of Accounts

 Name of Listed Company **Yorozu Corporation**

Stock Exchange Listing : Tokyo

Code No. 7294

 (URL <http://www.yorozu-corp.co.jp/>)

Representative Director President, COO

Name : Tsutomu Hiranaka

The reference Member of the Board

Name : Akira Saso

TEL (045) 543 - 6802

Scheduled date for shareholders meeting : Jun 27, 2022

Scheduled date for submission of annual financial report : Jun 27, 2022

Scheduled date for Start of Dividend Payment : Jun 10, 2022

Supplemental explanation for closing : Yes

Result briefing of closing : Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated basis Business Results for the term Ended March 31, 2022 (April 1, 2021 through March 31, 2022)

(1) Consolidated operating results (Percent indications show percentage of changes from corresponding figures for the previous period.)

| | Net Sales | | Operating Income | | Ordinary Income | | Net Income Attributable to Owners of Parent | |
|--------|-----------|-------|------------------|-------|-----------------|------|---|---|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥million | % |
| FY2021 | 127,316 | 7.1 | 2,096 | 455.8 | 2,284 | 57.7 | 876 | — |
| FY2020 | 118,863 | △24.6 | 377 | △82.9 | 1,449 | 88.1 | △6,195 | — |

(Note) Comprehensive income FY2021 5,243million yen(—%) FY2020 △7,755 million yen(—%)

| | Net Income Per Share | Net Income Per Share (Diluted) | Return on Equity | Ordinary Income to Total Assets | Operating Income to Sales |
|--------|----------------------|--------------------------------|------------------|---------------------------------|---------------------------|
| | ¥ | ¥ | % | % | % |
| FY2021 | 36.55 | 35.78 | 1.6 | 1.7 | 1.6 |
| FY2020 | △259.07 | — | △11.0 | 1.1 | 0.3 |

(Reference) Equity in net income of affiliates: FY2021 —million yen FY2020 —million yen

(Note) FY 2020 net income per share diluted is not shown above because of net loss per share but diluted shares exist.

(2) Consolidated financial position

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|--------|--------------|------------|--------------|----------------------|
| | ¥ million | ¥ million | % | ¥ |
| FY2021 | 133,992 | 70,378 | 42.6 | 2,374.88 |
| FY2020 | 134,723 | 65,738 | 39.6 | 2,229.87 |

(Reference) Owner's equity

| | ¥ million |
|--------|-----------|
| FY2021 | 57,039 |
| FY2020 | 53,383 |

(Note) We have applied a new revenue recognition standard, corporate accounting standard No.29 March 31st 2020, since FY2021 1st quarter.

Each index of FY2021 is shown by using this new standard.

(3) Cash Flow

| | Cash Flow from Operating Activities | Cash Flow from Investing Activities | Cash Flow from Financing Activities | Cash and Cash Equivalents at end of year |
|--------|-------------------------------------|-------------------------------------|-------------------------------------|--|
| | ¥ million | ¥ million | ¥ million | ¥ million |
| FY2021 | 14,914 | △ 4,536 | △ 13,816 | 27,146 |
| FY2020 | 13,218 | △ 7,048 | 3,775 | 29,259 |

2. Dividends

| date | Dividends Per Share | | | | | Total Payment (annual) | Payout Ratio (Consolidated) | Ratio of Dividends to Net Assets (Consolidated) |
|-------------------|---------------------|-----------|-----------|----------|-----------|------------------------|-----------------------------|---|
| | 1st. Qtr. | 2nd. Qtr. | 3rd. Qtr. | Year End | Full-Year | | | |
| FY2020 | — | 0.00 | — | 13.00 | 13.00 | 311 | — | 0.5 |
| FY2021 | — | 6.00 | — | 7.00 | 13.00 | 312 | 35.6 | 0.6 |
| FY2022 (Forecast) | — | 16.00 | — | 17.00 | 33.00 | | 35.7 | |

3. Consolidated basis Forecasts for FY2022 (April 1, 2022 through March 31, 2023)

(Percent indications show percentage of changes from corresponding figures for the previous period.)

| | Net Sales | | Operating Income | | Ordinary Income | |
|------------|-----------|------|------------------|-------|-----------------|------|
| | ¥ million | % | ¥ million | % | ¥ million | % |
| First half | 71,200 | 18.6 | 600 | 116.5 | 560 | 82.0 |
| Full year | 150,000 | 17.8 | 3,750 | 78.9 | 3,600 | 57.6 |

| | Net Income Attributable to Owners of Parent | | Net Income Per Share | |
|------------|---|-------|----------------------|---|
| | ¥million | % | ¥ | ¥ |
| First half | 380 | — | 15.79 | |
| Full year | 2,230 | 154.3 | 92.48 | |

※Notes

(1) Changes in significant subsidiaries during FY2021 (Changes in specified subsidiaries that caused a change in the scope of consolidation):None

Newly included: None

Exclusion: None

(2) Changes in accounting principles, procedures, and disclosures

① Changes by accounting standard change: Yes

② Changes other than (2)-① above:None

③ Changes of accounting estimates: None

④ Restatement: None

(3) # of shares issued (common stock)

① Term end # of shares issued (include treasury stock)

② Term end # of treasury stock

③ Average # of shares

| | | | | |
|--|--------|------------|--------|------------|
| | FY2021 | 25,055,636 | FY2020 | 25,055,636 |
| | FY2021 | 1,037,730 | FY2020 | 1,115,630 |
| | FY2021 | 23,991,014 | FY2020 | 23,913,528 |

(Reference)

1. Yorozu Corporation individually Business Results for the term Ended March 31, 2022(April 1, 2021 through March 31, 2022)

(1) Individually Operating Results

(Percent indications show percentage of changes from corresponding figures for the previous period.)

| | Net Sales | | Operating Income | | Ordinary Income | | Net Income | |
|--------|-----------|--------|------------------|-------|-----------------|--------|------------|---|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥million | % |
| FY2021 | 36,325 | △ 6.1 | 1,472 | 8.7 | 2,323 | △ 48.3 | 1,805 | — |
| FY2020 | 38,684 | △ 20.4 | 1,355 | △20.4 | 4,490 | 102.2 | △ 16,700 | — |

| | Net Income Per Share | Net Income Per Share-Diluted |
|--------|----------------------|------------------------------|
| | ¥ | ¥ |
| FY2021 | 75.25 | 73.67 |
| FY2020 | △698.38 | — |

(Note) FY 2020 net income per share diluted is not shown above because of net loss per share but diluted shares exist.

(2) Individually Financial Status

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|--------|--------------|------------|--------------|----------------------|
| | ¥ million | ¥ million | % | ¥ |
| FY2021 | 73,391 | 42,888 | 57.6 | 1,759 .99 |
| FY2020 | 81,071 | 41,749 | 50.7 | 1,718 .12 |

(Reference) Owner's equity

| | ¥ million |
|--------|-----------|
| FY2021 | 42,271 |
| FY2020 | 41,131 |

(Note) We have applied a new revenue recognition standard, corporate accounting standard No.29 March 31st 2020, since FY2021 1st quarter.

Each index of FY2021 is shown by using this new standard.

*This Financial Results report for FY2021 is exempt from financial audit.

* Explanation regarding the appropriate use of forecasts of business results and other special notes

•The financial forecast is based on judgments and estimates that have been made on the basis of currently available information.

Consequently, the final results might be significantly different from the aforementioned forecast due to various reasons.

A briefing regarding Financial Results will be held on May 31, 2022 for institutional investors and analysts.

Materials used in the briefing shall be published on the website (homepage) shortly.